Alternative performance metrics

Alternative performance metrics	Definition and terms	Reconciliation of values		Relevance of use
		30 September 2026	30 September 2025	
EBITDA	EBITDA = Net sales – Procurements + Other operating income – Personnel expenses, net – Other operating expenses + Gain/(loss) on disposals of fixed assets + Release of fixed asset grants to income and other	Euros 4,380 million	Euros 4,214 million	EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization) measures the Group's operating profit before deducting interest, taxes, impairments, and amortization. Since it generally excludes financial items, taxes, and accounting expenses that do not involve cash outflows, it allows for the comparability of results over time. It is a widely used indicator in the markets for comparing the performance of different companies.
Operating Expenses (OPEX)	Personnel expenses, net + Own work capitalised + Other operating expenses - Taxes	Euros 1,329 million = 462 + 58 + 1,199 - 390	Euros 1,280 million = 431 + 59 + 1,227 - 437	Measure of the expenses incurred by the Group to carry out its business activities, without considering taxes. Amount allowing comparability with other companies.
Capital expenditure (CAPEX)	Investment in intangible assets + Investment in property, plant and equipment + Cash flows from Group company acquisitions, net of cash and cash equivalents	Euros 1,280 million = 273 + 994 + 13	Euros 1,389 million = 273 + 1,116 + 0	Measure of the investment effort of each period in assets of the different businesses, including accrued and unpaid investments. It allows to know the allocation of the resources and it eases the comparison of the investment effort between periods. It is made up both of maintenance and growth investments (resources invested in the development or growth of the Group's activities), including investments in Group's company acquisitions, net of cash and cash equivalents.
Net capital expenditure (Net CAPEX)	CAPEX - Other proceeds from investing activities	Euros 1,160 million = 1,280 - 120	Euros 1,221 million = 1,389 – 168	Measurement of the investment effort in each period without considering the assets transferred or contributed by third parties.
Gross financial debt	Non-current financial liabilities + Current financial liabilities	Euros 17,313 million = 15,832 + 1,481	Euros 17,005 million = 13,815 + 3,190; Comparative information as of December 31 of the previous year: Euros 16,763 million = 13,992 + 2,771	Measure of the Group's level of financial debt. Includes current and non-current concepts. This indicator is widely used in capital markets to compare different companies.
Net financial debt	Gross financial debt – Cash and cash equivalents – Derivative financial assets linked to financial liabilities	Euros 12,307 million = 17,313- 4,841 – 165	Euros 12,913 million = 17,005 - 3,999 – 93 Comparative information as of December 31 of the previous year: Euros 12,317 million = 16,763 - 4,357 – 89	Measure of the Group's level of financial debt including current and non-current items, after discounting the cash and cash equivalents balance and asset derivatives linked to financial liabilities. This indicator is widely used in capital markets to compare different companies.
Leverage (%)	Net financial debt / (Net financial debt + Equity)	53.7% = 12,307 / (12,307 + 10,624)	55.3% = 12,913 / (12,913 + 10,423) Comparative information as of December 31 of the previous year: 52.0% = 12,317 / (12,317 + 11,373)	Measure of the weight of external resources in the financing of business activity. This indicator is widely used in capital markets to compare different companies.
Cost of net financial debt	Cost of borrowings – Interest income	Euros 419 million = 548 - 129	Euros 393 million = 528- 135	Measure of the cost of financial debt net of income from financial interests. This indicator is widely used in capital markets to compare different companies.
EBITDA / Cost of net financial debt	EBITDA / Cost of net financial debt	10.5x =4,380 /419	10.7x = 4,214 / 393 Comparative information as of December 31 of the previous year: 10.1x = 5,334 / 529	Measure of the company's ability to generate operating resources in relation to the cost of financial debt. This indicator is widely used in capital markets to compare different companies.
Net financial debt / LTM (last twelve months) EBITDA	Net financial debt / EBITDA from the last twelve months	2.2x = 12,307 / 5,500	2.4x = 12,913 / 5,287 Comparative information as of December 31 of the previous year: 2.3x = 12,317 / 5,334	Measure of the Group's ability to generate resources to meet financial debt payments. This indicator is widely used in capital markets to compare different companies.
Net free cash flow	Cash flow generated from operating activities + Cash flows from investing activities + Cash flows from financing activities – Receipts/payments from financial liability instruments	Euros 149 million = 2,592 – 1,421 -771 - 251	Euros -785 million= 3,857 – 1,388 - 3,846 + 592	Measure of cash generation to assess the funds available to debt service.
Average cost of gross financial debt	Cost of borrowings - cost of lease financial liabilities - other refinancing costs, projectec in annual terms / monthly weighted average of the gross financial debt (excluding lease financial liabilities)	4.0% = (548 - 59 - 9)(365/273) / 15,812	3.9% = (528 - 61 - 8) * (365 / 273) / 15,686 Comparative information as of December 31 of the previous year: 3.9% = (708 - 83 - 11) / 15,712	Measure of the effective interest rate of financial debt. This indicator is widely used in capital markets to compare different companies.
Liquidity	Cash and other equivalent liquid + Undrawn and fully committed lines of credit	Euros 10,378 million = 4,841 + 5,537	Euros 9,580 million = 3,999+ 5,581 Comparative information as of December 31 of the previous year: Euros 9,917 million = 4,357 + 5,560	Measure of the Group's ability to face any type of payment.
Economic value distributed	Procurements + Other operating expenses (includes Taxes) + Income tax payments + Personnel expenses + Work carried out for fixed assets + Financial expenses + Parent company dividends net of colleted by other group companies + Discontinued activities expenses	Euros 13,371 million = 9,519 + 1,199 + 392 + 462+ 58 + 617 + 1,124 +0	Euros 12,601 million = 8,878 + 1,227 + 324 + 431 + 59 + 582 + 1,100 + 0	Measure of the company´s value considering the economic valuation generated by its activities, distributed to the different interest groups (shareholders, suppliers, employees, public administrations and society)